

## Site visit inspection report on compliance with HTA minimum standards

## **Bournemouth Public Mortuary**

## HTA licensing number 12405

### Licensed under the Human Tissue Act 2004 for the

- making of a post mortem examination;
- removal from the body of a deceased person (otherwise than in the course of an anatomical examination or post-mortem examination) of relevant material of which the body consists or which it contains, for use for a scheduled purpose other than transplantation; and
- storage of the body of a deceased person or relevant material which has come from a human body for use for a scheduled purpose

#### 3 June 2015

### **Summary of inspection findings**

The HTA found the Designated Individual, the Licence Holder, the premises and the practices to be suitable in accordance with the requirements of the legislation.

Although the HTA found that Bournemouth Public Mortuary had met the majority of the HTA standards, a minor shortfall was found in relation to procedures for confirming the identity and condition of bodies after they are received into the mortuary.

Particular examples of strengths and good practice are included in the concluding comments section of the report. The establishment was provided with advice and guidance about areas that could be improved further.

### The HTA's regulatory requirements

The HTA must assure itself that the Designated Individual, Licence Holder, premises and practices are suitable.

The statutory duties of the Designated Individual are set down in Section 18 of the Human Tissue Act 2004. They are to secure that:

- the other persons to whom the licence applies are suitable persons to participate in the carrying-on of the licensed activity;
- suitable practices are used in the course of carrying on that activity; and
- the conditions of the licence are complied with.

The HTA developed its licensing standards with input from its stakeholders. They are designed to ensure the safe and ethical use of human tissue and the dignified and respectful treatment of the deceased. The HTA inspects the establishments it licences against four groups of standards:

- consent
- governance and quality systems
- · premises facilities and equipment
- disposal.

This is an exception-based report: only those standards that have been assessed as not met are included. Where the HTA determines that a standard is not met, the level of the shortfall is classified as 'Critical', 'Major' or 'Minor' (see Appendix 2: Classification of the level of shortfall). Where HTA standards are fully met, but the HTA has identified an area of practice that could be further improved, advice is given to the DI.

Reports of HTA inspections carried out from 1 November 2010 are published on the HTA's website.

### Background to the establishment and description of inspection activities undertaken

This report describes the third site visit inspection of Bournemouth Public Mortuary (the establishment), which is licensed to carry out post mortem (PM) examinations and the removal and storage of PM tissue for use for scheduled purposes under the Human Tissue Act 2004. The establishment undertakes approximately 1,800 PM examinations a year under the jurisdiction of HM Coroner for Dorset. These include forensic and category 3 high risk PM examinations. The establishment may also receive requests for local hospital consented PM examinations.

The mortuary has 99 fridge spaces, with 14 freezer spaces, five bariatric spaces and nine high risk forensic spaces. The fridges are monitored using the mortuary's CCTV surveillance software, which also notifies the mortuary staff member on call should there be any temperature fluctuations during and out of hours. The mortuary fridges also have an audible alarm. The Senior APT is responsible for reviewing temperature records to ensure that they are within range. The mortuary fridges are subject to regular maintenance and servicing. The establishment has an agreement in place with a local hospital to provide additional storage when needed for contingency purposes.

The post mortem suite has two rooms; one of which is dedicated to high risk PM examinations only. High risk PM examinations take place after all other cases are complete. Visiting pathologists undertake all of the PM examinations and where tissue is retained, the wet tissue is taken by the pathologist to the local hospital where blocks and slides are created and then analysed to determine the cause of death. The pathologist organises the disposal of tissue blocks and slides if the family wishes for them to be discarded after coronial authority has ended.

The inspection involved a visual inspection of the mortuary, including the body store and post mortem suite. Interviews took place with the Trainee APT, Senior APT, Designated Individual (DI) and HM Coroner for Dorset. A telephone interview was held with a Pathologist.

Traceability audits of three bodies were carried out. Bodies were identified by reviewing the full name of the deceased on the fridge door against the mortuary register. The paper records relating to two randomly-selected PM examinations were reviewed. In the first case, the whole brain and some tissue had been retained; in the second case, only tissue samples had been retained. In both cases, the family had informed the coroner that the tissue blocks and slides should be disposed of sensitively. In terms of the organ, the family's wishes were for the brain to be returned to the body. No discrepancies were found.

## **Inspection findings**

### **Governance and Quality**

Standard	Inspection findings	Level of shortfall
GQ6	Bodies are shrouded or bagged when they are received into the mortuary. The mortuary staff do not check the identification or condition of the bodies that are received out of hours until they are instructed by the coroner that a PM examination is to be carried out or the deceased is to be released. This means that staff cannot be sure of the identification or condition of the body whilst it is in storage, reducing their ability to identify errors at an early stage.	(The minor shortfall was addressed immediately after the inspection by the introduction of a new checking procedure for bodies admitted out of hours. No corrective and preventative action (CAPA) plan required).

#### Advice

The HTA advises the DI to consider the following to further improve practices:

No.	Standard	Advice
1.	GQ1	Duty Pathologists routinely carry out PM examinations at the establishment. To provide assurance that they comply with the mortuary procedures relevant to them, the DI should consider asking them to sign and date a record to indicate that they have read and understood policies and SOPs.

2.	GQ2	Bournemouth Borough Council's audit department is responsible for auditing the mortuary once a year. The audits are comprehensive and focus on mortuary records, physical observations and interviews with staff. The DI is advised to consider including traceability audits of bodies in storage and tissue/organs retained under coronial authority.  All findings should be documented in the audit and where there are non conformances, a CAPA plan may be used. Where there is a need for documented procedures to be updated as a result of audit findings, this should be indicated when the CAPA is closed.
3.	GQ3	The establishment does not have a mortuary-specific induction programme. The DI should consider creating this for new staff that are appointed to work in the mortuary.
4.	GQ7	The DI should ensure that all staff working under the licence understand the HTA Reportable Incident (HTARI) reporting timeframes as well as the incident categories. During the inspection, some staff were unsure of what the categories are and whether they need to be reported to the HTA.
5.	GQ8	The establishment has carried out health and safety risk assessments as well as a premises risk assessment. The DI is advised to extend the scope of risk assessments to cover HTA Reportable Incident categories, for example; release of the wrong body, viewing of the wrong body and so forth.
6.	PFE3	<ol> <li>In relation to this standard, there are two pieces of advice and guidance:</li> <li>The DI is advised to ensure that the fridge alarms are subject to testing to ensure that they are functioning properly; this is not the case at present. Any tests undertaken should be documented.</li> <li>Bournemouth Borough Council has a memorandum of understanding with a local hospital to provide additional storage capacity for contingency purposes. However, the DI is advised to draft a documented procedure for staff so that they understand the trigger point at which the contingency arrangements may need to be considered. For example, reference should be made to the maximum number of patients in storage, particularly during busy periods, that could impact the operation of the mortuary.</li> </ol>
7.	N/A	The DI should consider additional staffing during busy periods to support the high number of PM examinations undertaken by the establishment.
8.	N/A	The DI should consider adding a Person Designated (PD) under the licence for HTARI reporting purposes.
9.	N/A	Form C3, which is completed by the pathologist after the PM examination, currently contains the following statement for the coroner: 'I would like to retain the tissue blocks taken permanently.' Any organs or tissue samples that are removed during PM examination can only be retained under authority from the coroner, and once the cause of death

has been identified and the coroner's function has ceased, with the consent of the family. It cannot be retained on the instruction of the pathologist. If the pathologist feels that there maybe a future benefit to the family of retaining the samples, this should be communicated to the family so that they can make an informed choice when letting the coroner know what they would like done with the samples. The DI is advised to amend form C3 accordingly.

### **Concluding comments**

The establishment staff demonstrated a strong commitment to ensuring compliance with the HTA standards and are keen to ensure that they are continuously improving. A number of areas of good practice were observed during the inspection. Particular care is taken after the PM examantion when the body and hair of the deceased are washed. Mortuary staff were involved in a training day aimed at funeral directors to ensure that the trolley being used to transfer the deceased is used correctly. A learning day for funeral directors was also organised focusing on the 'booking in procedure' and providing an insight into the coroner's service.

There are a few areas of practice that require improvement, including one minor shortfall in relation to standard GQ6. The HTA has given advice to the Designated Individual to make further improvements.

The HTA requires that the Designated Individual addresses the shortfall by submitting a completed corrective and preventative action (CAPA) plan within 14 days of receipt of the final report (refer to Appendix 2 for recommended timeframes within which to complete actions). The HTA will then inform the establishment of the evidence required to demonstrate that the actions agreed in the plan have been completed.

The HTA has assessed the establishment as suitable to be licensed for the activities specified subject to corrective and preventative actions being implemented to meet the shortfalls identified during the inspection.

Report sent to DI for factual accuracy: 24 June 2015

Report returned from DI: 9 July 2015

Final report issued: 21 July 2015

**Inspection CAPA Plan Closure Statement:** 

Completion of corrective and preventative actions (CAPA) plan

Based on information provided, the HTA is satisfied that the establishment has completed the agreed actions in the CAPA plan and in doing so has taken sufficient action to correct all shortfalls addressed in the Inspection Report.

Date: 4 June 2015

## **Appendix 1: HTA standards**

The HTA standards applicable to this establishment are shown below; those not assessed during the inspection are shown in grey text. Individual standards which are not applicable to this establishment have been excluded.

#### Consent standards

## C1 Consent is obtained in accordance with the requirements of the Human Tissue Act 2004 (HT Act) and as set out in the code of practice

- There is a documented policy which governs consent for post-mortem examination and the retention of tissue and reflects the requirements of the HT Act and the latest version of the HTA Code of Practice on consent.
- There is a documented SOP detailing the consent process (including who is able to take consent, what training they must receive, and what information must be provided to those giving consent for post-mortem examination).
- There is written information about the consent process (provided to those giving consent), which reflects the requirements of the HT Act and the latest version of the HTA Code of Practice on consent.

### C2 Information about the consent process is provided and in a variety of formats

- Relatives are given an opportunity to ask questions.
- Relatives are given an opportunity to change their minds and is it made clear who should be contacted in this event.
- Information contains clear guidance on options for how tissue may be handled after the postmortem examination (repatriated with the body, returned to the family for burial/cremation, disposed of or stored for future use).
- Where consent is sought for tissue to be retained for future use, information is provided about the potential uses in order to ensure that informed consent is obtained.
- Information on the consent process is available in different languages and formats, or there is access to interpreters/translators.

## C3 Staff involved in seeking consent receive training and support in the implications and essential requirements of taking consent

- There is a training programme for taking consent for post-mortem examination and tissue retention which addresses the requirements of the HT Act and HTA code of practice on consent.
- Refresher training is available (e.g. annually).
- Attendance at consent training is documented.
- If untrained staff are involved in consent taking, they are always accompanied by a trained individual.

#### Governance and quality system standards

# GQ1 All aspects of the establishments work are supported by ratified documented policies and procedures as part of the overall governance process

- Documented policies and SOPs cover all mortuary/laboratory procedures relevant to the licensed activity. These may include:
  - o post-mortem examination, including the responsibilities of the APTs and Pathologists (e.g. evisceration) and management of high risk cases
  - record keeping
  - o receipt and release of bodies, which reflect out of hours arrangements
  - lone working in the mortuary
  - transfer of bodies and tissue (including blocks and slides) to other establishments or off site
  - o ensuring that tissue is handled in line with documented wishes of the relatives
  - disposal of tissue (including blocks and slides)

(Note that individual SOPs for each activity are not required. Some SOPs will cover more than one activity.)

- Policies and procedures are regularly reviewed (for example, every 1-3 years).
- There is a system for recording that staff have read and understood the latest versions of these documents.
- Deviations from documented SOPs are recorded and monitored.

#### GQ2 There is a documented system of quality management and audit

- There is a quality manual which includes mortuary activities.
- Policies and SOPs are version controlled (and only the latest versions available for use).
- There is a schedule for audits to be carried out (which may include vertical and/or horizontal audits).
- Audits include compliance with documented procedures, records (for completeness) and traceability.
- Audit findings document who is responsible for follow up actions and the timeframe for completing those actions.
- Regular audits of tissue being stored at the establishment ensure that staff are fully aware what material is held and why.
- There is a complaints system in place.

## GQ3 Staff are appropriately qualified and trained in techniques relevant to their work and are continuously updating their skills

- Staff are appropriately trained/qualified or supervised.
- Staff have annual appraisals.
- Staff are given opportunities to attend training courses, either internally or externally.
- Attendance by staff at training events is recorded.

There is a documented training programme for new mortuary staff (e.g. competency checklist).

#### GQ4 There is a systematic and planned approach to the management of records

- There is a system for managing records which includes which records must be maintained, how they are backed up, where records are kept, how long each type of record is retained and who has access to each type of record.
- There are documented SOPs for record management.

## GQ6 A coding and records system facilitates traceability of bodies, body parts, tissues and cells, ensuring a robust audit trail

- Bodies are tagged/labelled upon arrival at the mortuary.
- There is a system to track each body from admission to the mortuary to release for burial or cremation (e.g. mortuary register, patient file, transport records).
- Organs or tissue taken during post mortem examination are fully traceable, including blocks and slides. The traceability system ensures that the following details are recorded:
  - o material sent for analysis on or off-site, including confirmation of arrival
  - receipt upon return to the laboratory or mortuary
  - number of blocks and slides made
  - o repatriation with a body
  - o return for burial or cremation
  - disposal or retention for future use.
- Multiple identifiers used, including at least one unique identifier (e.g. post mortem number, name, dates of birth/death, etc) to identify bodies and tissue.

# GQ7 There are systems to ensure that all adverse events, reactions and / or incidents are investigated promptly

- Staff are trained in how to use the incident reporting system.
- Staff know how to identify incidents and near-misses which must be reported, including those that must be reported to the HTA
- The incident reporting system clearly outline responsibilities for reporting, investigating and follow up for incidents.
- The incident reporting system ensures that follow up actions are identified (i.e. corrective and preventative actions) and completed.
- Information about incidents is shared with all staff (including the reporter) to avoid repeat errors.

# GQ8 Risk assessments of the establishment's practices and processes are completed regularly and are recorded and monitored appropriately

- All procedures related to the licensed activities (as outlined in standard GQ1) are risk assessed.
- Risk assessments include risks associated with non-compliance with HTA standards as well as

health and safety risks.

- Risk assessments are reviewed regularly (along with SOPs), for example every 1-3 years.
- Risk assessments include how to mitigate the identified risks; this includes actions that need to be taken, who is responsible for each action, deadlines for completing actions and confirmation that actions have been completed.

### Premises, facilities and equipment standards

### PFE1 The premises are fit for purpose

- There is sufficient space for the activities to be carried out.
- Refrigerated storage units are in good working condition and well maintained.
- Surfaces are made of non-porous materials.
- The premises are in reasonable condition (structure and cleanliness of floors, walls, entranceways).
- The premises are secure (e.g. there is controlled access to bodies, tissue, equipment and records).

#### PFE 2 Environmental controls are in place to avoid potential contamination

- There is clear separation of clean, transitional and dirty zones (e.g. doors, floor markings, signs).
- There is appropriate PPE available and routinely worn by staff.
- There is adequate critical equipment and/or PPE available for high risk post mortems.
- There are documented cleaning and decontamination procedures.
- There are documented cleaning schedule and records of cleaning and decontamination.

## PFE3 There are appropriate facilities for the storage of bodies, body parts, tissues and cells, consumables and records.

- There is sufficient capacity for storage of bodies, organs and tissues.
- Temperatures of fridges and freezers are monitored on a regular basis.
- There are documented contingency plans in place should there be a power failure, or overflow.
- Bodies are shrouded whilst in storage.
- There is separate storage for infants and babies. If not, special measures are taken for the bodies of infants and babies.

# PFE 4 Systems are in place to protect the quality and integrity of bodies, body parts, tissues and cells during transport and delivery to a destination

- There are documented procedures for transportation of bodies and tissue anywhere outside the mortuary (e.g. lab, other establishment), including record-keeping requirements.
- There are written agreements in place with any external parties (e.g. undertaker, or courier) who transport bodies and/or tissue behalf of the establishment (laboratory or mortuary).

(Note that coroners usually have their own agreements with external parties for transportation bodies and tissue; however, documentation for traceability purposes must still be maintained by the establishment for these cases.)

# PFE5 Equipment is appropriate for use, maintained, quality assured, validated and where appropriate monitored

- Items of equipment in the mortuary are in a good condition and appropriate for use:
  - fridges / Freezers
  - hydraulic trolleys
  - post mortem tables
  - o hoists
  - saws (manual and/or oscillating)
  - PPE for high risk cases (e.g. respirators)
- The use of porous materials is kept to a minimum and has been risk assessed
- Maintenance/service records are kept for equipment, including fridges/freezers, trolleys, post mortem tables (if downdraught) and post mortem suite ventilation.

(Note: These records may be held by the mortuary or centrally by the Trust, e.g. Estates Department.)

### **Disposal Standards**

#### D1 There is a clear and sensitive policy for disposing of human organs and tissue

- There is a documented Trust or mortuary/laboratory policy for the disposal of human tissue, which reflects the requirements of the HTA code of practice on disposal.
- There are documented procedures for disposal of human tissue, including blocks and slides.

#### D2 The reason for disposal and the methods used are carefully documented

- There are systems in place that ensure tissue is disposed of in accordance with the documented wishes of the deceased person's family.
- Disposal records include the date, method and reason for disposal.
- Tissue is disposed of in a timely fashion.

(Note: this means that tissue is disposed of as soon as reasonably possible once it is no longer needed, e.g. when the coroner's or police authority ends or consented post-mortem examination is complete.)

## Appendix 2: Classification of the level of shortfall

Where the HTA determines that a licensing standard is not met, the improvements required will be stated and the level of the shortfall will be classified as 'Critical', 'Major' or 'Minor'. Where the HTA is not presented with evidence that an establishment meets the requirements of an expected standard, it works on the premise that a lack of evidence indicates a shortfall.

The action an establishment will be required to make following the identification of a shortfall is based on the HTA's assessment of risk of harm and/or a breach of the HT Act or associated Directions.

#### 1. Critical shortfall:

A shortfall which poses a significant risk to human safety and/or dignity or is a breach of the Human Tissue Act 2004 (HT Act) or associated Directions

or

A combination of several major shortfalls, none of which is critical on its own, but which together could constitute a critical shortfall and should be explained and reported as such.

A critical shortfall may result in one or more of the following:

- (1) A notice of proposal being issued to revoke the licence
- (2) Some or all of the licensable activity at the establishment ceasing with immediate effect until a corrective action plan is developed, agreed by the HTA and implemented.
- (3) A notice of suspension of licensable activities
- (4) Additional conditions being proposed
- (5) Directions being issued requiring specific action to be taken straightaway

### 2. Major shortfall:

A non-critical shortfall that:

- poses a risk to human safety and/or dignity, or
- indicates a failure to carry out satisfactory procedures, or
- indicates a breach of the relevant CoPs, the HT Act and other relevant professional and statutory guidelines, or
- has the potential to become a critical shortfall unless addressed

or

A combination of several minor shortfalls, none of which is major on its own, but which, together, could constitute a major shortfall and should be explained and reported as such.

In response to a major shortfall, an establishment is expected to implement corrective and preventative actions within 1-2 months of the issue of the final inspection report. Major shortfalls pose a higher level of risk and therefore a shorter deadline is given, compared to minor shortfalls, to ensure the level of risk is reduced in an appropriate timeframe.

#### 3. Minor shortfall:

A shortfall which cannot be classified as either critical or major, but which indicates a departure from expected standards.

This category of shortfall requires the development of a corrective action plan, the results of which will usually be assessed by the HTA either by desk based or site visit.

In response to a minor shortfall, an establishment is expected to implement corrective and preventative actions within 3-4 months of the issue of the final inspection report.

## Follow up actions

A template corrective and preventative action plan will be sent as a separate Word document with both the draft and final inspection report. You must complete this template and return it to the HTA within 14 days of the issue of the final report.

Based on the level of the shortfall, the HTA will consider the most suitable type of follow-up of the completion of the corrective and preventative action plan. This may include a combination of

- a follow-up site-visit inspection
- a request for information that shows completion of actions
- monitoring of the action plan completion
- follow up at next desk-based or site-visit inspection.

After an assessment of your proposed action plan you will be notified of the follow-up approach the HTA will take.